

LIFECARE Hospitals of Milwaukee-North Campus  
 2400 West Villard Ave, Third Floor South  
 Milwaukee, WI 53209  
 (414) 527-5822

Type: 20  
 Control: Corporation  
 Fiscal Year: 01/01/02 to 12/31/02

County: Milwaukee  
 Analysis Area: Milwaukee County (2B)  
 Volume Group: 1

Selected Utilization Statistics	FY 2002	All GMS Hospitals		Analysis Area 2B		Volume Group 1		FY 2002 vs. 2001	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2001	Ratio
Occupancy Rate (%)									
Adult medical-surgical	. %	57.4%	.	68.7%	.	15.9%	.	. %	.
Obstetrics	. %	39.6%	.	49.4%	.	5.7%	.	. %	.
Pediatrics	. %	48.0%	.	72.4%	.	20.4%	.	. %	.
Total hospital	44.9%	55.9%	0.80	64.8%	0.69	31.3%	1.43	. %	.
Average Census (Patients)									
Adult medical-surgical	0.0	30.4	0.00	70.6	0.00	2.1	0.00	.	.
Obstetrics	0.0	3.9	0.00	9.1	0.00	0.0	0.00	.	.
Pediatrics	0.0	1.8	0.00	8.7	0.00	0.5	0.00	.	.
Total hospital	23.3	55.4	0.42	147.8	0.16	9.1	2.56	.	.
Average Length of Stay (Days)									
Adult medical-surgical	.	3.9	.	4.9	.	3.1	.	.	.
Obstetrics	.	2.4	.	2.8	.	2.1	.	.	.
Pediatrics	.	2.4	.	2.3	.	1.7	.	.	.
Total hospital	56.4	4.3	13.0	5.2	10.8	6.6	8.55	.	.
Surgical Operations									
Inpatient	0	1,424	0.00	2,986	0.00	36	0.00	.	.
Outpatient	0	3,187	0.00	4,999	0.00	152	0.00	.	.
Inpatient as % of all surgeries	. %	30.9%	.	37.4%	.	19.2%	.	. %	.
Outpatient Visits									
Non-emergency visits	0	75,046	0.00	159,158	0.00	8,386	0.00	.	.
Emergency visits	0	14,086	0.00	27,089	0.00	1,720	0.00	.	.
Full-time Equivalents (FTEs)									
Administrators	4.0	14.8	0.27	35.3	0.11	3.4	1.17	.	.
Nurses, licensed	14.1	160.1	0.09	349.3	0.04	19.7	0.72	.	.
Ancillary nursing personnel	10.8	54.3	0.20	140.5	0.08	8.1	1.33	.	.
All other personnel	12.0	384.2	0.03	731.8	0.02	38.0	0.32	.	.
Total FTEs	40.9	613.5	0.07	1256.9	0.03	69.2	0.59	.	.
FTEs per 100 Patient Census (Adjusted)									
Administrators	35.2	14.6	2.40	15.6	2.25	36.0	0.98	.	.
Nurses, licensed	124.3	157.9	0.79	154.3	0.81	207.7	0.60	.	.
Ancillary nursing personnel	94.5	53.6	1.76	62.1	1.52	85.0	1.11	.	.
All other personnel	105.7	378.9	0.28	323.3	0.33	400.4	0.26	.	.
Total FTEs	359.6	605.0	0.59	555.3	0.65	729.0	0.49	.	.

Total Hospital:		Contract with:		Medicare-certified Swing Beds:		Newborn Nursery:	
Beds set up and staffed	52	Health maintenance		Beds set up and staffed	0	Bassinets	0
Discharges	42	organization (HMO)	Yes	Discharges	0	Total births	0
Inpatient days	8,520	Preferred Provider		Inpatient days	0	Newborn days	0
		organization (PPO)	Yes				

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Inpatient Service Area

Inpatient Service Area	Level of Service*	Beds Set Up and Staffed 12/31/02	Discharges and Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
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General Medical-Surgical:							
Adult medical-surgical, acute	5	0	0	0	. %	0.0	.
Orthopedic	5	0	0	0	. %	0.0	.
Rehab. and physical medicine	5	0	0	0	. %	0.0	.
Hospice	5	0	0	0	. %	0.0	.
Acute long term care	1	52	338	8,520	44.9%	23.3	25.2
Other acute	5	0	0	0	. %	0.0	.
Pediatric, acute	5	0	0	0	. %	0.0	.
Obstetrics	5	0	0	0	. %	0.0	.
Psychiatric	5	0	0	0	. %	0.0	.
Alcoholism/chemical dependency	5	0	0	0	. %	0.0	.
ICU/CCU:							
Medical-surgical intensive care	5	0	0	0	. %	0.0	.
Cardiac intensive care	5	0	0	0	. %	0.0	.
Pediatric intensive care	5	0	0	0	. %	0.0	.
Burn care	5	0	0	0	. %	0.0	.
Mixed intensive care	5	0	0	0	. %	0.0	.
Step-down (special care)	5	0	0	0	. %	0.0	.
Neonatal intensive/intermediate care	5	0	0	0	. %	0.0	.
Other intensive care	5	0	0	0	. %	0.0	.
Subacute care	5	0	0	0	. %	0.0	.
Other inpatient	5	0	0	0	. %	0.0	.
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Note: data should be used only in rows; do not summarize columns.

\* 1=Provided-Distinct Unit, 2=Provided-Not Distinct Unit, 3=Available in Network, 4=Contracted, 5=Service Not Provided.

\*\* Transfers, which may be estimated, refer only to those between units.

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
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Administrators/asst. administrators	4	0	4.0	Radiological services personnel	0	0	0.0
Physicians and dentists	0	0	0.0	Occupational therapists	1	0	1.0
Medical and dental residents	0	0	0.0	Occupational therapy assistants/aides	0	0	0.0
Registered nurses	7	5	10.1	Physical therapists	0	0	0.0
Certified nurse midwives	0	0	0.0	Physical therapy assistants/aides	0	0	0.0
Licensed practical nurses	3	2	4.1	Recreational therapists	0	0	0.0
Ancillary nursing personnel	6	8	10.8	Psychologists	0	0	0.0
Physician assistants	0	0	0.0	Social workers	0	0	0.0
Nurse Practitioners	0	0	0.0	All other health professionals	5	4	7.1
Medical records personnel	0	0	0.0	All other personnel	1	3	2.9
Pharmacy personnel	1	0	1.0	-----			
Clinical laboratory personnel	0	0	0.0	TOTAL	28	22	40.9

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Income Statement		Assets		Liabilities and Fund Balances	
Gross patient revenue	\$10,114,119	Cash and cash equivalents	\$9,109	Current liabilities	\$467,914
Less deductions	5,479,615	Net Patient receivables	1,027,470	Long-term debt	145,048
Net patient revenue	4,634,504	Other receivables	1,299,278	Other liabilities	0
Plus other revenue	-848	Land, bldgs and equip: Net	668,625	Subtotal	4,689,323
Total revenue	4,633,656	Other assets	48,623		
Less expenses	5,896,985			Unrestricted fund balance	-1,636,218
Nonoperating gains/losses	0	Total Assets	\$3,053,105	Total liabilities & fund balance	\$3,053,105
Net Income	\$-1,263,329			Restricted fund balances	\$0

Selected Financial Statistics	FY 2002	All GMS Hospitals		Analysis Area 2B		Volume Group 1		FY 2002 vs. 2001	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2001	Ratio
Gross Rev as % Total Gross Patient Revenue									
Medicare [ \$9,537,811]	94.3%	41.7%	2.26	40.4%	2.33	58.9%	1.60	. %	.
Medical Assistance [ \$0]	0.0%	9.0%	0.00	13.2%	0.00	10.1%	0.00	. %	.
Commercial [ \$576,308]	5.7%	43.2%	0.13	39.1%	0.15	26.7%	0.21	. %	.
All other [ \$0]	0.0%	6.1%	0.00	7.3%	0.00	4.3%	0.00	. %	.
Deductions as % of Total Gross Patient Revenue									
Medicare [ \$5,288,854]	52.3%	23.7%	2.21	26.0%	2.01	26.7%	1.96	. %	.
Medical Assistance [ \$0]	0.0%	6.0%	0.00	9.1%	0.00	4.6%	0.00	. %	.
Commercial [ \$190,761]	1.9%	9.4%	0.20	11.0%	0.17	4.5%	0.42	. %	.
Charity care [ \$0]	0.0%	1.2%	0.00	1.3%	0.00	0.5%	0.00	. %	.
All other [ \$0]	0.0%	1.4%	0.00	2.4%	0.00	0.4%	0.00	. %	.
Total deductions [ \$5,479,615]	54.2%	41.7%	1.30	49.8%	1.09	36.7%	1.47	. %	.
Other Revenue and Net Gains or Losses									
Other revenue as % of total revenue	-0.0%	5.1%	- .00	5.1%	- .00	2.8%	- .01	. %	.
Net gains/losses as % of net income	0.0%	5.3%	0.00	9.9%	0.00	4.7%	0.00	. %	.
Expenses as % of Total Expenses									
Salary/fringe benefit[ \$2,548,465]	43.2%	47.8%	0.90	41.7%	1.04	51.3%	0.84	. %	.
Supplies and services[ \$2,744,123]	46.5%	40.5%	1.15	46.9%	0.99	38.7%	1.20	. %	.
Capital component [ \$572,293]	9.7%	8.7%	1.11	8.1%	1.20	7.3%	1.32	. %	.
Bad debt [ \$32,104]	0.5%	3.0%	0.18	3.3%	0.16	2.6%	0.21	. %	.
Fiscal Statistics									
Operating margin	-27.3%	6.1%	-4.51	4.9%	-5.56	4.5%	-6.02	. %	.
Total hospital profit margin	-27.3%	6.4%	#	5.4%	-5.0	4.7%	#	. %	.
Return on equity	77.2%	10.0%	7.72	9.2%	8.41	28.0%	2.76	. %	.
Current ratio	5.1	2.5	2.01	2.3	2.21	1.5	3.31	.	.
Days in net patient accounts receivable	80.9	57.8	1.40	46.5	1.74	60.9	1.33	.	.
Average payment period	29.9	52.6	0.57	47.1	0.63	66.6	0.45	.	.
Equity financing	-53.6%	56.2%	#	58.4%	- .92	26.3%	#	. %	.
Long-term debt to equity ratio	-0.1	0.5	-0.19	0.4	-0.21	1.4	-0.06	.	.
Times interest earned	-35.7	5.0	#	4.5	-7.9	5.7	-6.21	.	.
Total asset turnover	1.5	0.9	1.72	1.0	1.54	1.5	0.98	.	.
Average age of plant: years	1.5	9.5	0.15	10.2	0.14	11.4	0.13	.	.
Increase (decrease) total net patient rev	. %	. %	.	. %	.	. %	.	. %	.
Output gross rev (% of total gross pt. rev)	0.0%	44.1%	0.00	37.1%	0.00	32.5%	0.00	. %	.
Net Revenue Statistics									
Inpatient net revenue per discharge	\$30,692	\$7,870	3.90	\$10,394	2.95	\$8,870	3.46	.	.
Inpatient net revenue per day	\$1,116	\$1,834	0.61	\$2,072	0.54	\$2,010	0.56	.	.
Outpatient net rev per visit	.	\$343	.	\$352	.	\$253	.	.	.